# Fu Chun Shin Machinery Manufacture Co., Ltd. 2025 Annual Shareholders' Meeting Minutes

Time: 9:00AM, June 20, 2025 (Friday)

Place: Chuangxin Hall on the first floor of Chuangxin Tower. (No. 269, Baodong Rd., Pitou Vil., Guanmiao Dist., Tainan City)

Number of Shares Present: The total shares present at the meeting are 87,446,842 shares, representing 52.84% of the total voting ordinary shares issued by the company, which is 165,466,592 shares.

Chairman: WANG, PO-HSUN, the Chairman of the Board of Directors

Secretary: CHEN, HUI-CHING

Directors present: CHIU, CHIA-MIAO; WANG, CHUN-HSIEN; Representative of FENGWEI Investment Co., Ltd.: WANG, PO-LI; WANG, CHUN-YU; CHANG, SU-JING; CHEN, FEI-JU; HUANG, CHUNG-HUI; TSAI, WEN-PIN; HUANG, YING-FANG

- **A.**Call the meeting to order: The aggregate shareholding of the shareholders present in person or by proxy constituted a quorum. The Chairman called the meeting to order.
- **B.**Chairman's Address(omitted)
- C.Report Items:
  - I.The Company's 2024 Business Report is submitted for review. (see Attachment 1) Decision: Noted.
  - II.The Audit Committee's Review Report on the 2024 financial statements is submitted for review. (see Attachment 2)

Decision: Noted.

- III. The 2024 employee remuneration and director's remuneration distribution proposal.
  - Explanation:(1) According to Article 31 of the Articles of Incorporation, no less than 3% of the annual profit, if any, shall be distributed as the remuneration to employees, and no more than 3% of the annual profit as the remuneration to directors, provided that profits must first be taken to offset against cumulative losses, if any. The annual profit mentioned in the preceding paragraph refers to the income before tax before the remuneration to employees, directors are deducted for the year.
    - (2) The profit sought by the Company in 2024 was

NT\$113,533,320 (i.e. the income before tax before the remuneration to employees and directors are deducted, provided that profits must first be taken to offset against cumulated losses, if any). 6.14% thereof, amounting to NT\$6,965,627, was distributed as the remuneration to employees, and 2.05% thereof, amounting to NT\$2,321,876, was distributed as the remuneration to directors, all paid in cash.

Decision: Noted.

IV.Proposal for Amendments to the Rules of Procedure for Board of Directors Meetings (see Attachment 7).

Explanation: The Board of Directors of the Company resolved on August 9, 2024, to approve the amendments to the Rules of Procedure for Board of Directors Meetings.

Decision: Noted.

### **D.**Ratifications:

Proposal 1(Proposed by the Board of Directors)

Summary: The 2024 business report and financial statement

Explanation: (1) The Company's 2024 business report and financial statements including balance sheet, income statement, statement of changes in shareholders' equity and statement of cash flow have been approved by the Board of Directors meeting on March 11, 2025, and reviewed by the audit committee, who also issued the review report. The same was also audited by Hu Tzu-Ren, CPA and Li Fang-Wen, CPA of EY Taiwan. (see Attachment 1-3 and 5) (2) For the 2024 financial statements. (see Attachment 4and 6)

Resolution: Shares represented at the time of voting: 87,446,842; Votes in favor: 81,817,137 votes(93.56% of the total represented share present); Votes against:41,446 votes(0.04% of the total represented share present); Votes invalid:0 vote(0.00% of the total represented share present); Votes abstained: 5,588,259 votes(6.39% of the total represented share present); RESOLVED, that the above proposal was hereby approved as proposed.

Proposal 2(Proposed by the Board of Directors)

Summary: The Company's earnings distribution proposal for 2024 is submitted for ratification.

Explanation:(1) The matter is handled in accordance with Article 31-1 of the Articles of Incorporation.

- (2) The 2024 statement of earnings distribution is shown below.
- (3) In the event that the number of the Company's outstanding shares on the record date for distribution of dividends is changed due to the factors, such as conversion of outstanding corporate bonds into ordinary shares, transfer of treasury stock to employees, cancelation of the stock, cash capital increase or others, the Board of Directors is authorized to adjust the payout ratio, based on the amount of cash dividend to be distributed per resolution on the earnings distribution proposal, and subject to the number of outstanding shares on the record date for distribution of dividends.

Fu Chun Shin Machinery Manufacture Co., Ltd. Statement of Earnings Distribution

2024 【Table 1】 Unit: NT\$

Summary	Amount	Remarks
1. Undistributed earnings at the beginning of the period	374,073,480	
2. Add: others	(14,103,513)	Note 1
3. Net income for this period	78,764,871	
4. Provision of legal reserve(10%)	(6,466,136)	
5. Distributable earnings for this period	432,268,702	
6. Distributable items:		
Shareholder bonus – cash dividend (NT\$0.15 per share)	(24,582,910)	Note 2
7. Undistributed earnings at the end of the period	407,685,792	
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#### Note:

- 1. Including the actuarial gains (losses) on defined benefit plan, NT\$984,465. Changes in equity of subsidiaries -NT\$14,795,923, treasury stock transferred -NT\$292,055.
- 2. The undistributed earnings before 2024 and 2023 were distributed as the first priority.
- 3. As of February 28, 2025, the number of distributable outstanding shares is 163,886,064 shares (number of issued shares of 165,640,064 shares treasury shares of 1,754,000 shares).
- 4. The amount of cash dividend was truncated to the nearest dollar. Fractional amounts were summed up and stated into the Company's other revenue.

Resolution: Shares represented at the time of voting:87,446,842; Votes in favor: 81,922,818votes (93.68% of the total represented share present); Votes against:41,445 votes (0.04% of the total represented share present); Votes invalid:0 vote (0.00% of the total represented share present); Votes abstained:5,482,579 votes ( 6.26% of the total

represented share present); RESOLVED, that the above proposal was hereby approved as proposed.

#### E. Elections:

Proposal 1(Proposed by the Board of Directors)

Summary: Election of the directors of the 13th intake

Explanation: (1) The term of office of the Company's directors and independent directors will expire on May 30, 2025. Accordingly, the Company proposes to re-electors all directors and independent directors in the current shareholders' meeting. The term of office of the incumbent directors and independent directors shall be extended until they are discharged following the re-election.

- (2) The matter is handled in accordance with Article 19 and 19-1 of the Articles of Incorporation. It is intended to elect 11 directors (including 4 independent directors), adopting the candidate nomination system. Shareholders are to elect them from the list of candidate directors and independent directors. New directors (including independent directors) are inaugurated as soon as the shareholders' meeting is completed. Current directors and independent directors retire as soon as new ones are inaugurated.
- (3) The term in office of the newly elected directors and independent directors shall be from June 20, 2025 to June 19, 2028, for a period of three years.
- (4) For relevant information of the nominees, please refer to Attachment 8.

### Election result:

(1)List of Elected Directors and the Number of Voting Rights Received

Shareholder Account No.	Name	Number of Voting Rights Received
1	WANG, PO-HSUN	107,433,359
13	WANG, CHUN-CHIEH	99,622,714
14	WANG, CHUN-HSIEN	96,399,199
23	Representative of Fengwei Investment Co., Ltd.: WANG, PO-LI	93,270,488
6	CHANG, SU-JING	64,982,719
20	CHEN, FEI-JU	64,978,914

Shareholder Account No.	Name	Number of Voting Rights Received
387	WANG, CHUN-YU	64,971,278
Independent director	HUANG, CHUNG-HUI	65,051,309
Independent director	LIN, CHIH-MAO	65,007,889
Independent director	HSU, YA-FEN	65,002,314
Independent director	SU, LING-SUNG	65,001,920

(2) The term of office shall be three years, commencing from the date of election.

#### F.Discussions:

Proposal 1(Proposed by the Board of Directors)

Summary: Amendment to the Regulations for the Articles of Incorporation. Please proceed to discuss.

Explanation:(1) In order to comply with the legal requirements and the needs of practical operation, some provisions are amended.

(2) For the Cross Reference Table for Amendments to Regulations for the Articles of Incorporation (see attachment 9).

Resolution: Shares represented at the time of voting:87,446,842; Votes in favor:80,521,536 votes (92.08% of the total represented share present); Votes against:737,133 votes (0.84% of the total represented share present); Votes invalid:0 vote (0.00% of the total represented share present); Votes abstained:6,188,173 votes (7.07% of the total represented share present); RESOLVED, that the above proposal was hereby approved as proposed.

Proposal 2 (Proposed by the Board of Directors)

Summary: Proposal for removal of the non-competition restriction against the directors, submitted for discussion.

Explanation:(1) According to Article 209 of the Company Act, "A director who does

- anything for himself or on behalf of another person that is within the scope of the Company's business, shall explain during the shareholders' meeting the essential contents of such behavior and secure its approval."
- (2) To facilitate the successful business development of the Company, it is proposed to remove the non-compete restriction for directors according to Article 209 of the Company, and the proposal is submitted to the shareholders' meeting for approval.
- (3) Please refer to Attachment 10 for the list of director candidates exempted from non-competition restrictions.

Resolution: Shares represented at the time of voting:87,446,842; Votes in favor:81,142,921 votes (92.79% of the total represented share present); Votes against:84,735 votes (0.09% of the total represented share present); Votes invalid:0 vote (0.00% of the total represented share present); Votes abstained:6,219,186 votes (7.11% of the total represented share present); RESOLVED, that the above proposal was hereby approved as proposed.

Proposal 3 (Proposed by the Board of Directors)

Summary: Proposal for cash dividends distribution from capital surplus, submitted for discussion.

- Explanation:(1) In response to business needs, the Company plans to allocate NT\$24,582,910 from the total capital surplus of NT\$80,128,404 at the end of 2024 for the distribution of cash dividends, and NT\$0.15 per share is to be distributed.
  - (2) As of February 28, 2025, the number of distributable outstanding shares is 163,886,064 shares (number of issued shares of 165,640,064 shares treasury shares of 1,754,000 shares).
  - (3) In the event that the number of the Company's outstanding shares on the record date for distribution of dividend is changed due to factors such as conversion of outstanding corporate bonds into ordinary shares, transfer of treasury stock to employees, cancellation of the stock or cash capital increase, the Board of Directors is authorized to adjust the payout ratio, based on the amount to be distributed per resolution on the cash dividend distribution proposal, and subject to the number of outstanding shares on the record date for distribution of dividends.

Resolution: Shares represented at the time of voting:87,446,842; Votes in favor:81,226,875 votes (92.88% of the total represented share present); Votes against:33,010 votes (0.03% of the total represented share present); Votes invalid:0 vote (0.00% of the total represented share present); Votes abstained:6,186,957 votes (7.07% of the total represented share present); RESOLVED, that the above proposal was hereby approved as proposed.

G.Extempore Motions: None

H.Meeting adjourned: 9:27AM, June 20, 2025.

Note: There will be no shareholder inquiries during this shareholder meeting.

# Fu Chun Shin Machinery Manufacture Co., Ltd. [Attachment 1] 2024 Business Report

### Ladies and Gentlemen:

Hello everyone! First of all, we represent the Company to welcome all of you to visit us and give us any advice. Meanwhile, we would like to extend our appreciation for your long-term support of the Company!

Looking into 2024, the global economic environment continued to be affected by factors such as inflation, interest rate hikes, and supply chain changes, and the market demand was divided. The capital expenditure strategies of various industries were also adjusted. Despite the challenges, Fu Chun Shin Machinery Manufacture Co., Ltd. (Hereinafter referred to as the "Company") has continued to optimize its product lines and improve operational flexibility with strong technical capability and market insights. Benefiting from the rapid electrification of the automotive industry, the global market for electric vehicles has shown a significant increase in demand for lightweight plastic components, which in turn drives the sales of large injection equipment, including the Company's core products of "All-Electric Injection Molding Machine", "Ultra-large Two-Platen Machine" and "Sandwich / Interval Injection Molding Machine", which have received great recognition from manufacturers of automotive parts and components, ICT (semi-conductor, information and communication), sports industry and consumer electronics industries, thereby maintaining the steady growth of the Company's business operation. In addition, under the promotion of ESG (environmental, social, corporate governance) policy, major brand makers have accelerated the introduction of all-electric injection molding equipment, driving the significant growth of the sales of the Company's "All-Electric Injection Molding Machine" and "Smart Injection Production Line", achieving a 64% of annual growth in the sales of all-electric injection molding machines in 2024 from the previous year. In addition, current orders on hand have also increased significantly, which is expected to become important momentum for the Company's future revenue growth.

In order to ensure the Company's long-term competitiveness, the Company continues to promote the following operating strategies: 1. Expand the global market: continue to expand the OEM and AM auto assembly industry in Europe, the US, and Japan, and actively enter the semiconductor, AI server/PC supply chain and strengthen the cooperation relationship in the sports industry. 2. Technology upgrade and product optimization: Actively develop high-efficiency energy-saving injection molding technology for the molding of polymer sustainable materials, such as the physical foam injection molding system GENTUREX, to meet the new market demand after the prohibition of the use of chemical foaming agent. 3. Increase production efficiency and

reduce costs: Enhance production automation via smart manufacturing and Industry 4.0 technology applications, and implement strict control on operating expenses, in order to increase overall profitability. 4. Strengthen ESG and low-carbon transformation: Promote the "Green Innovation Project" to help customers to achieve low-carbon production through smart energy saving, low-carbon equipment and material recycling technology development, and to further enhance the competitiveness of the Company in the field of sustainable development. 5. Customized solution development: Develop specialized equipment for the specific needs of different industries, such as injection machines for semiconductor supply chain, high-precision electronic components, medical devices, and aerospace industry, in order to improve the market penetration rate. 6. Strengthen supply chain management: Through regional supply chain strategies, reduce logistics costs and delivery risks, and through strategic cooperation with key suppliers, ensure the stable supply of key components.

Looking ahead to 2025, although the global economy is still facing challenges, we remain cautiously optimistic about the market's development and will actively expand our market order-taking scope, in order to obtain sales orders and maintain great product visibility. As the governments of various countries have successively promoted the ban on the sale of internal combustion engine vehicles, the electric vehicle industry is expected to continue to drive the demand for large plastic injection machines. In addition, the Company has entered the semiconductor and AI server/PC supply chain, and the newly constructed Ningbo Qianwan Plant has started its operation for production process officially Furthermore, with the production capacity of factories in Taiwan and India factories, the Company will further enhance its competitiveness in the global market. To adapt to the market trend, we will continue to strengthen our green manufacturing capabilities, invest in the research and development of environmental protection materials and light-weight technology, promote carbon reduction in the production process, and develop renewable plastic application technology, in order to enhance the value of product circular economy value. At the same time, the Company will also strengthen the energy-saving performance of products, in order to assist customers to reduce energy consumption. We will promote digital management and smart manufacturing. Through Big Data analysis and Al technology optimization of production schedule, we will improve the operation efficiency of machines, and introduce smart monitoring system, in order to improve production transparency and real-time response ability. In terms of market development, the Company will continue to expand its direct-sale bases in Southeast Asia, India, and South America, will also improve operational efficiency, and will enhance the cooperation with global strategic partners, in order to increase brand influence and market share. We will provide customized injection solutions for different regional markets, thereby further expanding our global market share.

We uphold the business philosophy of "Professionalism, Innovation, and Sustainability" with continuous internal and external improvement, in order to establish the corporate culture of "Supervisors lead by example, Full participation of team members". We will continue to strengthen our technology research and development, enhance our market competitiveness, and actively promote ESG strategies, in order to ensure that the Company is able to maintain its leading position in the global market of plastic injection equipment. We look forward to achieve greater investment returns for all shareholders and to head toward the Company's goal of becoming a centennial enterprise.

We hereby present the business report on the Company's 2024 business results and outline of the Company's 2025 business plan as follows:

## 1. 2024 business results

(1) Business plan implementation result 2024 consolidated business results are stated as follows:

Unit: NT\$ Thousand

Consolidated income items	2024	2023	Increase (decrease) (%)	Growth rate (%)
Operating revenue	4,529,411	3,861,005	668,406	17.31%
Operating cost	3,369,271	2,848,137	521,134	18.30%
Gross profit	1,160,140	1,012,868	147,272	14.54%
Operating expenses	1,039,567	974,649	64,918	6.66%
Operating gain (loss)	120,573	38,219	82,354	215.48%
Non-operating revenue and expense, net	11,611	19,604	-7,993	-40.77%
Net income before tax	132,184	57,823	74,361	128.60%
Profit after tax	72,105	23,323	48,782	209.16%
Net profit attributed to the parent company	78,765	20,597	58,168	282.41%

- (2) Budget implementation status: The Company did not have the 2024 financial forecast published; therefore, no budget was implemented.
- (3) Financial revenue and expense and profitability analysis: 2024
  - 1. Financial revenue and expense:
    - (1) Revenue: Operating revenue is NT\$4,529,411 thousand

- (2) Expense: The operating cost is NT\$3,369,271 thousand.

  Operating expense is NT\$1,039,567 thousand.

  Non-operating revenue and expense, net is NT\$11,611 thousand.
- (3) Earnings: The consolidated net profit before tax is NT\$132,184 thousand, income tax expense NT\$60,079 thousand, and net income NT\$72,105 thousand.

# 2. Profitability analysis:

(1) Return on assets (ROA): 1.5%

(2) Return on equity (ROE): 2.88%

(3) Profit margin: 1.59(%)

(4) Earnings per share: NT\$0.5

# (4) Research and development (R&D):

The Company's 2024 R&D expenses were NT\$ 119,650 thousand, an increase of NT\$16,701 thousand, or a growth of 16.22%, from NT\$102,949 thousand in 2023.

Products developed successfully and receiving awards in the most recent year:

Item No.	Year	Content
1	2023.01	FCS was awarded the "Excellent Mechanical Organization Award" by the Chinese Mechanical Engineering Society
2	2023.03	FU CHUN SHIN in Ningbo was rated the "Top 50 Industrial Enterprises" in Jiangbei District, Ningbo City
3	2023.04	FCS was awarded "2022 Excellent Influential Brand Of Injection Molding Machine" for two consecutive years
4	2023.05	FCS Ningbo was honored with four major awards from Zhuangqiao Street, Jiangbei District, Ningbo City: Top 10 Industrial Enterprises, Golden Eagle Award, and Top 10 Taxpayer and Development Contribution Advanced Group Award
5	2023.06	FCS GW-1600RP Two-Platen Multi-Component Injection Molding Machine won the 2023 Plastic Industry Ringier Technology Innovation Award
6	2023.07	FCS and TIENKANG successfully developed the "multi-functional physical foam injection molding system" GENTREX to provide "net zero revolution" solutions for the transportation and sporting goods industries
7	2023.08	World's First Super Large Five-Color Two-Platen Multi-Component Injection Molding Machine from FCS Makes Delivery
8	2023.08	FCS Group was awarded three honors in the 2023 China Plastics Machinery Industry Dominant Enterprise Award. The Company was also selected as one of the "Top 10 Comprehensive Strength Enterprises of China Plastics Machinery Manufacturing Industry" in 2023.

Item No.	Year	Content
9	2023.09	FCS Ningbo was awarded the "2023 Ningbo City Top 100 Competitive Enterprises"
10	2023.10	FCS GW-2200R Large two-platen turntable four-shot precision injection molding machine passed the 2023 Ningbo High-end equipment manufacturing industry's first domestic product (set) public list
11	2023.12	FCS Releases The SA-h PET Multimodal Medical Product Precision Molding System
12	2023.12	FCS Dongguan was awarded the title of "Friendly Enterprise"
13	202403	FCS GW-2200R two-platen X-type four-shot multi-component injection machine won the 2024 Plastic Industry Ringier Technology Innovation Award
14	2024.03	FCS participated in the 1st TAINANPLAS 2024
15	2024.05	Fu Chun Shin (Ningbo) Machinery Manufacture Co., Ltd. received four awards of "Top 10 Strong Enterprise in 2023", "Top 10 Enterprise for Tax Payments in 2023", "2023 Development Contribution Advanced Unit", and "2023 Golden Bull Award".
16	2024.09	The Company received the honor of "Golden Quality Award" and "Aesthetics Award" of the First Term of TAIPEIPLAS AWARD
17	2024.11	Fu Chun Shin Group was honored as the "2024 Injection Machine Brand with Outstanding Influence"
18	2024.12	Fu Chun Shin Group honorably received four awards of Ningbo City Plastic Industry National Outstanding New Mini Giants Key Cultivation Enterprise, Ningbo City Plastic Industry National Single Champion Key Cultivation Enterprise, Ningbo Plastic Industry and Manufacturing Industry Top 50 Enterprises, and Ningbo City Government Plastic Industry Outstanding Enterprise.

Under the R&D operating model, the parent company of FU CHUN SHIN in Taiwan is identified as the R&D center of the Group, which works with the R&D units of various subsidiaries to continue promoting the following R&D strategies:

- 1. Continue to develop niche products;
- 2. Optimize the existing product series;
- 3. Research and develop integrated products and solutions for market segments;
- 4. Develop iMF smart injection molding arts and crafts platform;
- 5. Train technical talents and cultivate R&D technology & energy.

# 2. Outline of 2025 business plan

# (1) Business policy

In order to seize the market development opportunities and cope with the changes in economic and industrial environments, the Company's main

business policies are stated as follows. The effective promotion and execution of various policies will help the Company improve its mid-term and long-term business performance.

- 1.Based on the ISO three-in-one standard integrated system, implement the systematic management, standardization of procedures and digitalization of operations, in order to establish the foundation for business sustainability
- 2. Promote KPI performance target management activities, and shape the organizational culture of "high-ranking officers leading by example and engagement of all members on the team", and fulfilling our missions.
- 3. Strengthen the operational performance of Vietnam, Indonesia, Thailand, and India plants, implement management systems, recruit more businesses, and increase revenue and profit.
- 4. The headquarters reserves the management talents of overseas subsidiaries, and strengthens the performance of reinvestment and overseas investments.
- 5. Plan the group's medium and long-term capital channels and strengthen the financial structure.
- 6. Cultivate the export market, actively participate in overseas exhibitions, and develop new business opportunities.
- 7. New distribution channels in Europe, Middle East and Africa to improve sales.
- 8. Develop products for market segments, create product differentiation and provide complete solutions (special machine for SA-h/p packaging, special machine for blood collection tubes, Mucell, long fiber).
- 9. Seek industrial strategic alliances and establish a strategic platform mechanism to ensure competitiveness.
- 10. The mass production of the Hangzhou Bay New Zone factory will expand the Group's processing capacity and production capacity, and optimize the mainframe's competitiveness in terms of delivery time and cost.
- 11. Promote T309 project to increase market share in Taiwan and drive machine sales in Taiwan.
- 12. Focus on the top 2000 manufacturing customers in Taiwan and obtain large orders in batches.
- 13. The Taiwan factory promotes the lean production model, and implements the advance confirmation of production line materials, supporting material supply and store management to eliminate waste and improve efficiency.
- 14. Implement the Group's quality conference system to improve the quality of machines and achieve zero customer complaints.
- 15. Introduce the SPC commissioning system to improve the stability of the machine.

## (2) Sales volume forecast and basis thereof

With reference to the operating results over the years, global economic forecast and relevant market information, the Company estimates that the

sales volume of injection molding machines in 2025 will increase compared to 2023.

# (3) Important production & marketing policy:

## 1. Production policy:

- (1) Solve the bottleneck of the supply chain, and optimize the delivery period and cost.
- (2) Rebuild the production facility and adopt lean production procedures.
- (3) Implement the SPC system to improve the stability of machine.
- (4) Practice the quality meeting system to pursue zero complaint from customers against the products.

# 2. Sales policy:

- (1) Develop new channels and locations in Europe.
- (2) Improve the business performance of overseas self-managed locations.
- (3) Continue to strengthen the online marketing force.
- (4) Create the customer base for market segments.
- (5) Reserve sales personnel and strengthen the application technology and abilities.

# 3. The Company's future development strategies:

The Company's future development is oriented toward "SHAPE A BETTER WORLD" as its corporate mission, aiming to fulfill corporate social responsibility and implement sound corporate governance, thereby enhancing business sustainability. Based on this mission, the Company upholds the philosophy of continuously creating high value-added products and integrates globalization and diversification into its business strategies. In addition to deepening the R&D, production, and sales of its core business in injection molding machines, the Company is further intensifying efforts in high-value industries such as smart injection production line planning, precision injection molding machines for automotive components, specialized injection molding machines semiconductor equipment, and the R&D, design, manufacturing, and sales services of sustainable polymer material molding. Through these efforts, the Company strives to move into more precise and high-tech fields, enhance corporate value and international competitiveness, and gradually realize its corporate vision: "Top Ten Globally, Customer First, Happy Growth, and Profit Sharing," thereby achieving the goal of sustainable business development.

# 4. Impact of the external competition, legal, and overall business environments

1. As far as the external competition is concerned, industrial competition is inevitable and also drives the continuing growth. The Company insists on continuing to research and develop new products, orient its development

toward high customization and differentiated service strategy, and also layout the marketing channels to improve its strengths, raise its competitiveness and satisfy customers' needs.

- 2. No significant impact has been posed by the changes in domestic/foreign major policies and laws to the Company's business and finance in recent years. Notwithstanding, the Company will keep noting related information and research necessary responsive measures to satisfy the Company's business needs.
- 3. As the overall business environment is becoming more and more complex, the Company will take the global overall economy and the Company's status into account when evaluating its future business orientation and making major decisions, in order to deliberate the best strategies more thoroughly.

Finally, we wish you and your family good health and good luck.

Chairman: Wang Po-Hsun

CEO: Wang Chun-Hsien

June 20, 2025

# Audit Committee' Review Report

The Company's 2024 business report, financial statements and earnings distribution proposal have been prepared and submitted by the Board of Directors. Among other things, the financial statements were already audited by Li Fang-Wen, CPA and Hu Tzu-Ren, CPA of EY Taiwan appointed by the Board of Directors, who issued the audit report accordingly. Based on our review, said business report, financial statements and earnings distribution proposal are found complying with the related laws and regulations including the Company Act. The Report is presented in accordance with Article 219 of the Company Act accordingly.

To:

2025 Annual General Meeting of the Company

Fu Chun Shin Machinery Manufacture Co., Ltd.

Chairman of the Audit Committee: Huang Chung-hui

March 11, 2025

To: Fu Chun Shin Machinery Manufacture Co., Ltd.

# **Audit opinions**

We have completed our review on the Parent Company Only Balance Sheet of Fu Chun Shin Machinery Manufacture Co., Ltd. on December 31, 2024 and 2023, and Parent Company Only Statements of Comprehensive Income, Parent Company Only Statements of Changes in Equity, Parent Company Only Cash Flow Statements, and Notes to the Parent Company Only Financial Statements (including a summary of significant accounting policies) for January 1 to December 31, 2024 and 2023.

In our opinion, said parent company only financial statements in all major respects are in compliance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers. They are sufficient to adequately express the financial status of Fu Chun Shin Machinery Manufacture Co., Ltd. as of December 31, 2024 and 2023 and its financial performance and cash flow from January 1 through December 31, 2024 and 2023.

# **Basis for Opinion**

We are entrusted to conduct the audit in accordance with the Regulations Governing the Audit of Financial Statements and Auditing Standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the parent company only financial statements section of our report. We are independent of Fu Chun Shin Machinery Manufacture Co., Ltd. in accordance with the Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit on the parent company only financial statements of Fu Chun Shin Machinery Manufacture Co., Ltd. for the year ended December 31, 2024. These matters were addressed in the context of our audit of the parent company only financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# Allowance for loss of accounts receivable

Until December 31, 2024, the carrying amount of accounts receivable of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries has amounted to NT\$547,438 thousand (already less the allowance for loss, NT\$16,943 thousand). The net amount of accounts receivables was approximately 10% of total assets, which is significant to the parent company only financial statements. Considering the assessment of allowance for loss of accounts receivable is measured by lifetime expected credit loss, the process of measurement must appropriately divide accounts receivables into groups, determine and analyze the use of relevant assumptions in the process of measurement, including appropriate account aging intervals and the account aging loss rate for each interval, that reflected the measurement of the expected credit loss involving judgment, analysis and estimates, and the result of measurement affect the net amount of accounts receivables, we determined this as a key audit matter.

Our audit procedures included (without limitation to) evaluating and testing the internal control established by the management to evaluate the impairment loss on accounts receivable; evaluating the adequacy of the policy to provide allowance for loss; analyzing the adequacy of grouping of accounts receivable; testing the provision matrix adopted by Fu Chun Shin Machinery Manufacture Co., Ltd., including evaluating whether the determination of account aging internals of each group is reasonable, and conducting the random check on original documents to check the accuracy of basic information, and also conducting the random check on the collections of accounts receivables during the subsequent period to evaluate the collectability of the accounts.

We also assessed the adequacy of disclosures of accounts receivables referred to in Notes V, VI and XII to the parent company only financial statements.

## Valuation on slow-moving inventories

As of December 31, 2024, the carrying amount of net inventories of Fu Chun Shin Machinery Manufacture Co., Ltd. amounted to NT\$365,364 thousand, approximately 7 % of total assets, which is significant to the parent company only financial statements. In consideration of the multiple raw materials and supplies to be purchased to meet the need for production process and customers' requirement for specifications, and said amount of provision of slow-moving inventories involving the significant judgment of the management of Fu Chun Shin Machinery Manufacture Co., Ltd., we determined the estimation of allowance for slow-moving inventories as a key audit matter.

Our audit procedures included (without limitation to) evaluating and testing the internal control established by the management for valuation on slow-moving inventories; evaluating the adequacy of the policy to provide allowance for slow-moving inventories; conducting the random check on accuracy of the inventory aging, analyzing

changes in the inventory aging and evaluating the inventories for which allowance for slow-moving inventory loss shall be provided separately; and re-calculating the allowance for inventory price decline to confirm the compliance with the Company's accounting policy.

We also assessed the adequacy of disclosures of inventories referred to in Notes V and VI to the parent company only financial statements.

# Responsibilities of Management and Those Charged with Governance for the Parent Company Only Financial Statements

The management is responsible for the preparation and fair presentation of the parent company only financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and for necessary internal control as management determines is necessary to enable the preparation of parent company only financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the parent company only financial statements, the management is also responsible for assessing the ability of Fu Chun Shin Machinery Manufacture Co., Ltd. to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the management either intends to liquidate Fu Chun Shin Machinery Manufacture Co., Ltd. or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the Audit Committee, are responsible for overseeing the financial reporting process of Fu Chun Shin Machinery Manufacture Co., Ltd.

# Auditor's Responsibilities for the Audit of the Parent Company Only Financial Statements

Our objectives are to obtain reasonable assurance about whether the parent company only financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. The term "reasonable assurance" refers to a high level of assurance. Nevertheless, the audit performed according to auditing standards cannot guarantee the discovery of material misstatements in the parent company only financial statements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the parent company only financial statements.

As part of an audit in accordance with auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1.Identify and assess the risk of material misstatement of the parent company only financial statements due to fraud or error, design and adopt appropriate countermeasures for the risks assessed, and obtain sufficient and appropriate audit evidence in order to be used as the basis for the opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2.Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control of Fu Chun Shin Machinery Manufacture Co., Ltd.
- 3.Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management level.
- 4.Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of Fu Chun Shin Machinery Manufacture Co., Ltd. to continue as a going concern. In case where we consider that such events or circumstances have a material uncertainty, then relevant disclosure of the parent company only financial statements are required to be provided in our audit report to allow users of parent company only financial statements to be aware of such events or circumstances, or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Fu Chun Shin Machinery Manufacture Co., Ltd. to cease to continue as a going concern.
- 5.Evaluate the overall presentation, structure and content of the parent company only financial statements, including relevant notes, and whether the parent company only financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient and appropriate audit evidence for the financial information of

individual entities of the Group and provide opinion on the parent company only financial statements. We handle the guidance, supervision and execution of the audit on the Group and are responsible for preparing the opinion for the Group.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence under the Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and to communicate with them all relationships and other matters that may reasonably be considered affecting our independence, and where applicable, other matters (including related safeguards).

From the matters communicated with the governance unit, we have determined key audit matters of 2024 parent company only financial statements of Fu Chun Shin Machinery Manufacture Co., Ltd. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

EY Taiwan

The financial report is disclosed to the public upon approval of the competent authority.

Audit and Jin-Guan-Zheng-Shen-Zi No.

Certification No.: 1010045851

Jin-Guan-Zheng-Shen-Zi No.

1010045851

Mink Hu

Certified Public Accountant:

Lee Fang-Wen

March 11, 2025

# (Attachmant 4)

# Fu Chun Shin Machinery Manufacture Co., Ltd. Parent Company Only Balance Sheets December 31, 2024 and 2023

Unit: NT\$ Thousand

Assets			December 31, 20	24	December 31, 2023		
Code	Accounting titles	Notes	Amount	%	Amount	%	
	Current assets						
1100	Cash and cash equivalents	IV/VI.1	\$89,337	2	\$114,212	2	
1110	Financial assets at FVTPL - Current	IV/VI.2	9,782	-	9,603	-	
1140	Contract assets - Current	IV/VI.14, 15	1,764	-	53,902	1	
1150	Net notes receivable	IV/VI.3, 15/VII	91,414	2	117,666	2	
1170	Net accounts receivable	IV/VI.4, 15/VII	547,438	10	330,060	6	
1210	Other receivables – Related party	IV/VII	325,672	6	183,404	4	
130x	Inventories	IV/VI.5	365,364	7	453,965	9	
1470	Other current assets	VIII	87,593	1	91,354	2	
11xx	Total current assets		1,518,364	28	1,354,166	26	
	Non-current assets						
1510	Financial assets at FVTPL - Non-current	IV/VI.2	65,164	1	56,041	1	
1550	Investment accounted for using the equity method	IV/VI.6	2,837,446	51	2,675,857	51	
1600	Property, plant and equipment	IV/VI.7/VIII	763,505	14	743,795	14	
1760	Net investment property	IV/VI.8/VIII	219,202	4	220,129	4	
1780	Intangible assets	4.	66,394	1	57,076	1	
1840	Deferred tax income assets	IV/VI.20	47,762	1	89,222	2	
1900	Other non-current assets	IV/VI.3	32,918	-	45,607	1	
15xx	Total non-current assets		4,032,391	72	3,887,727	74	
1xxx	Total assets		\$5,550,755	100	\$5,241,893	100	

(Please refer to the notes to the parent company only financial statements.)

# Fu Chun Shin Machinery Manufacture Co., Ltd. Parent Company Only Balance Sheet(Cont'd) December 31, 2024 and 2023

Unit: NT\$ Thousand

Liabilities and Equity			December 31, 20	24	December 31, 2023		
Code	Accounting titles	Notes	Amount	%	Amount	%	
	Current liabilities						
2100	Short-term borrowings	IV/VI.9	\$190,000	3	\$190,000	4	
2130	Contract liability	IV/VI.14	85,304	2	74,068	1	
2150	Notes payable	4.	1,520	-	1,967	-	
2170	Accounts payable	IV/VII	184,978	3	166,233	3	
2200	Other payables	4.	108,177	2	92,568	2	
2230	Current tax liabilities	IV/VI.20	-	-	2,702	-	
2321	Corporate bonds maturing or subject to put option within one year or	IV/VI.10	710,398	13	-	-	
2322	Long-term borrowings – current portion	IV/VI.11	44,500	1	17,000	-	
2399	Other current liabilities – Others		3,490		2,193		
21xx	Total current liabilities		1,328,367	24	546,731	10	
	Non-current liabilities						
2530	Bonds payable	IV/VI.10	-	-	844,198	16	
2540	Long-term borrowings	IV/VI.11	995,759	17	914,657	17	
2570	Deferred income tax liabilities	IV/VI.20	533,341	10	538,620	10	
2640	Net defined benefit liabilities - Non-current	IV/VI.12	28,319	1	31,703	1	
2645	Deposits received	4.	10,266	-	10,176	-	
2670	Other non-current liabilities – Others	IV/VI.6/VII	211,885	4	138,365	3	
25xx	Total non-current liabilities		1,779,570	32	2,477,719	47	
2xxx	Total Liabilities		3,107,937	56	3,024,450	57	
	Equity						
3100	Share capital	VI.13					
3110	Common share capital		1,654,778	30	1,569,860	30	
3130	Bond conversion entitlement certificates		1,623	_	- I	_	
3200	Capital surplus	VI.13	93,513	2	42,520	1	
3300	Retained earnings		,	-	,		
3310	Legal reserve	VI.13	168,118	3	166,042	3	
3320	Special reserve	VI.13	188,685	3	188,685	4	
3350	Unappropriated earnings	VI.13	438,734	8	399,697	8	
	Total retained earnings		795,537	14	754,424	15	
3400	Other equities	4.	(72,913)	(1)	(149,361)	(3)	
3500	Treasury stocks	IV/VI.13	(29,720)	(1)	-	-	
3xxx	Total equity		2,442,818	44	2,217,443	43	
	Total liabilities and equities		\$5,550,755	100	\$5,241,893	100	
	1		21,210,400				

(Please refer to the notes to the parent company only financial statements.)

# Fu Chun Shin Machinery Manufacture Co., Ltd. Parent Company Only Statement of Comprehensive Income For the years ended December 31, 2024 and 2023

Unit: NT\$ Thousand

		1			Unit: N15	i no abana
Code	Accounting titles	Notes	2024	0.4	2023	0.4
4000		137/371 14/3711	Amount	%	Amount	%
4000	Operating revenue	IV/VI.14/VII	\$1,447,461	100	\$1,078,451	100
5000	Operating cost	VI.5, 12, 17/VII	(1,083,805)	(75)	(841,617)	(78)
5900	Gross profit		363,656	25	236,834	22
			<del></del>			
5920	Realized net income on sales		4,429		1,213	
5950	Net gross profit		368,085	25	238,047	22
6000	Operating expenses	VI.12, 17				
6100	Selling expenses		(215,837)	(15)	(164,982)	(15)
6200	Administrative expenses		(105,380)	(7)	(96,782)	(9)
6300	Research and development expenses		(37,330)	(3)	(33,660)	(3)
6450	Expected credit impairment losses	VI.15	(20,139)	(1)	(23,780)	(2)
				4	/- / - · - ·	
	Total operating expenses		(378,686)	(26)	(319,204)	(29)
6900	Operating (losses)		(10,601)	(1)	(81,157)	(7)
0,00	operating (1888)		(10,001)		(01,107)	
7000	Non-operating income and expense	IV/VI.18/VII				
7010	Other income		69,736	5	57,829	5
7020	Other gains or losses		30,299	2	(4,388)	-
7050	Financial costs		(38,876)	(3)	(29,875)	(3)
7070	Share of profit or loss from subsidiaries and associates ac	ecounted for using t	h 53,688	4	92,322	9
	Total non-operating incomes and expenses		114,847	8	115,888	11
7900	Net income before tax		104,246	7	34,731	4
7950	Income tax expenses	IV/VI.20	(25,481)	(2)	(14,134)	(1)
8200	Current period net profit		78,765	5	20,597	3
0.00		*********				
8300 8310	Other comprehensive income  Items not reclassified subsequently to profit or loss	IV/VI.19, 20				
8311	Remeasurement of defined benefit programs		1,230	_	201	_
	Unrealized valuation gains or losses on equity					
8316	investments measured at fair value through other comprehensive income		8,188	1	-	-
8349	Income taxes related to the items not re-classified		(246)	-	(40)	-
8360	Items that may be reclassified subsequently to profit or lo	oss				
8361	Exchange differences on translation of the financial sta	atements of foreign	o 85,324	6	(48,124)	(5)
8399	Income tax relating to items that may be reclassified su	bsequently to profi	t (17,064)	(1)	9,624	1
	Other comprehensive income of the current year (net amount	 nt after-tax)	77,432	6	(38,339)	(4)
8500	Total comprehensive income in the current period		\$156,197	11	\$(17,742)	(1)
	Earnings per share (NT\$)	VI.21				
9750	Basic earnings per share		\$0.50		\$0.13	
9850	Diluted earnings per share		\$0.46		\$0.13	

(Please refer to the notes to the parent company only financial statements)

Fu Chun Shin Machinery Manufacture Co., Ltd. Unconsolidated Statement of Changes in Equity For the years ended December 31, 2024 and 2023

Unit: NT\$ Thousand

					Retained earnings		Other iter	ms of equity		·	
			Bond			8		Exchange	Unrealized	1	
			conversion					differences on	valuation gains		
	Items	mmon share cap	entitlement	Capital surplus	Legal reserve	Special reserve	Unappropriate	translation of the	(losses) on	Treasury stocks	Total Equity
			certificates		Legal reserve	Special reserve	d earnings	financial	financial assets		
			certificates					statements of	measured at fair		
G 1		3110	3130	2200	3310	3320	2250	foreign	value through	3500	23/3/3/
Code	D 1 CI 1 2022			3200			3350	3410	3420		3XXX
A1	Balance as of January 1, 2023	\$1,524,079	\$57	\$42,520	\$149,928	\$188,685	\$486,501	\$(110,861)	\$ -	\$ -	\$2,280,909
	Earnings appropriation and distribution	on for 2022									
B1	Provision of legal reserve Cash dividend from ordinary	-	-	-	16,114	-	(16,114)	-	-	-	-
B5		-	-	-	-	-	(45,724)	-	-	-	(45,724)
В9	Stöck arvidend from ordinary	45,724	-	-	-	-	(45,724)	-	-	-	-
D1	Net profit in 2023	-	-	-	-	-	20,597	-	-	-	20,597
D3	Other comprehensive income in 2023	_	-	-	-	-	161	(38,500)	-	-	(38,339)
D5	Total comprehensive income in the cu						20,758	(38,500)			(17,742)
	1							(**,***)			(=1,1,1=)
13	Conversion of bond conversion entitle	er 57	(57)								
13	Conversion of bond conversion entitle	37	(37)			<u> </u>					
			_							_	
Z1	Balance as of December 31, 2023	\$1,569,860	\$ -	\$42,520	\$166,042	\$188,685	\$399,697	\$(149,361)	\$ -	\$ -	\$2,217,443
A1	Balance as of January 1, 2024	\$1,569,860	\$ -	\$42,520	\$166,042	\$188,685	\$399,697	\$(149,361)	\$ -	\$ -	\$2,217,443
	Earnings appropriation and distribution	on for 2023									
B1	Provision of legal reserve	-	-	-	2,076	-	(2,076)	-	-	-	-
B5	Cash dividend from ordinary	-	-	-	-	-	(23,548)	-	-	-	(23,548)
D1	Net profit in 2024	-	-	-	-	-	78,765	-	-	-	78,765
D3	Other comprehensive income in 2024	_	-	-	-	-	984	68,260	8,188	-	77,432
D5	Total comprehensive income in the cu						79,749	68,260	8,188		156,197
		<del></del>					,,,,,,				100,177
Т1	Conversion of conventible comes		86,541	55,667							1/2 200
I1	Conversion of convertible corporate b		,	33,00/	-	_	-	-	-	-	142,208
13	Conversion of bond conversion entitle	r 84,918	(84,918)	-	-	-	-	-	-	-	-
L1	Repurchase of treasury shares	-	-	-	-	-	-	-	-	(49,969)	(49,969)
M7	Change in ownership interests in	-	-	(4,674)	-	-	(14,796)	=	-	-	(19,470)
T1	Other - Transfer of treasury stock	_	_	_	_	_	(292)	_	_	20,249	19,957
1							(2,2)				
Z1	Balance as of December 31, 2024	\$1,654,778	\$1,623	\$93,513	\$168,118	\$188,685	\$438,734	\$(81,101)	\$8,188	\$(29,720)	\$2,442,818
Z1	Balance as of December 51, 2024	\$1,034,778	\$1,023	\$93,313	\$100,118	\$100,083	\$430,734	\$(01,101)	\$0,188	\$(29,720)	\$2,442,018
1									1		

(Please refer to the notes to the parent company only financial statements)

Fu Chun Shin Machinery Manufacture Co., Ltd. Parent Company Only Cash Flow Statements For the years ended December 31, 2024 and 2023

Unit: NT\$ Thousand

G 1		2024	2023	G 1		2024	2023
Code	Items	Amount	Amount	Code	Items	Amount	Amount
AAAA	Cash flows from operating activities:			BBBB	Cash flows from investing activities:		
A10000	Income before income tax	\$104,246	\$34,731	B00010	Purchase of financial assets at fair value through profit or	(28,556)	(12,848)
A20000	Adjustment items:			B00020	Disposal of financial assets at FVTPL	28,015	12,608
A20010	Income/expenses items:			B01800	Investment accounted for using the equity method	(3,099)	(7,857)
A20100	Depreciation expense	26,944	28,591	B02700	Acquisition of property, plant and equipment	(38,824)	(27,307)
A20200	Amortization expenses	9,259	8,927	B02800	Disposal of property, plant and equipment	5,308	403
A20300	Expected credit impairment losses	20,139	23,780	B04300	Decrease (increase) in other receivables – Related party	(136,424)	(120,783)
A20400	Net (gain) on financial assets at FVTPL	(8,761)	(8,890)	B04500	Acquisition of intangible assets	(18,577)	(12,831)
A20900	Interest expenses	38,876	29,875	B05400	Acquisition of investment property	(1,219)	(187)
A21200	Interest revenue	(11,652)	(7,947)	B07600	Dividends received	47,189	79,593
A21300	Dividend income	(101)	(247)	BBBB	Net cash (outflow) from investing activities	(146,187)	(89,209)
A22300	Share of profit or loss from subsidiaries and associates accounted		(92,322)				
A22500	Disposal of property, plant and equipment (gains)	(3,525)	(403)	CCCC	Cash flows from financing activities:		
A24000	Realized (gains) on sales	(4,429)	(1,213)	C00100	Increase in short-term borrowings	190,000	220,000
A30000	Changes in operating assets/ liabilities related to operating activities			C00200	Decrease in short-term borrowings	(190,000)	(213,071)
A31125	Decrease (increase) in contract assets	52,138	(51,614)	C01600	Proceeds from long-term borrowings	321,000	490,000
A31130	Decrease (increase) in notes receivable	25,634	(6,621)	C01700	Repayments of long-term borrowings	(212,398)	(196,518)
A31150	(Increase) in accounts receivable	(220,469)	(116,703)	C03000	Increase in deposits received	90	89
A31190	(Increase) decrease in other receivables - Related party	(5,844)	5,220	C03800	(Decrease) in other payables - Related party	-	(69,405)
A31200	Decrease in inventory	85,267	43,640	C04500	Allocation of cash dividends	(23,548)	(45,724)
A31240	Decrease(increase) in other current assets	8,189	(24,933)	C04900	Cost of repurchase of treasury shares	(49,969)	-
A31990	(Increase) in other non-current assets	(8,134)	(5,302)	C05100	Employee repurchase of treasury shares	19,957	
A32125	Increase in contract liability	11,236	23,916	CCCC	Net cash inflow from financing activities	55,132	185,371
A32130	(Decrease) increase in notes receivable	(447)	1,156				
A32150	Increase in accounts payable	18,745	68,581	EEEE	(Decrease) increase in cash and cash equivalents for the curre		17,898
A32180	Increase in other payables	15,990	1,084	E00100	Cash and cash equivalents at the beginning of the year	114,212	96,314
A32230	Increase of other current liabilities	1,297	187	E00200	Cash and cash equivalents at the end of the year	\$89,337	\$114,212
A32240	(Decrease) in net defined benefit liabilities	(2,154)	(7,264)				
A33000	Cash inflow (outflow) from operations	98,756	(53,771)				
A33100	Interest received	11,652	7,947				
A33200	Dividends received	101	247				
A33300	Interest paid	(30,589)	(21,298)				
A33500	Income tax paid	(13,740)	(11,389)				
AAAA	Net cash inflow (outflow) from operating activities	66,180	(78,264)				

(Please refer to the notes to the parent company only financial statements)

# **Independent Auditors' Report**

To: Fu Chun Shin Machinery Manufacture Co., Ltd.

# **Audit opinions**

We have completed our review on the Consolidated Balance Sheet of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries on December 31, 2024 and 2023, and Consolidated Statements of Comprehensive Income, Consolidated Statements of Changes in Equity, Consolidated Cash Flow Statements, and Notes to the Consolidated Financial Statements (including a summary of significant accounting policies) for January 1 to December 31, 2024 and 2023.

In our opinion, said consolidated financial statements in all major respects are in compliance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and with International Financial Reporting Standards (IFRSs), International Accounting Standards (IAS), Standing Interpretation Committee (SIC) interpretation and International Financial Reporting Standards Interpretations Committee (IFRSIC) announcement, endorsed by the Financial Supervisory Commission. They are sufficient to adequately express the consolidated financial status of the Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries as of December 31, 2024 and 2023 and its consolidated financial performance and consolidated cash flow from January 1 through December 31, 2024 and 2023.

## **Basis for Opinion**

We are entrusted to conduct the audit in accordance with the Regulations Governing the Audit of Financial Statements and Auditing Standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries in accordance with the Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the unconsolidated financial statements of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries for the year ended December 31, 2024. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# Allowance for loss of accounts receivable

Until December 31, 2024, the carrying amount of accounts receivable of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries has amounted to NT\$1,444,374 thousand (already less the allowance for loss, NT\$84,449 thousand). The net amount of accounts receivables was approximately 19% of total consolidated assets, which is significant to the consolidated financial statements. Considering the assessment of allowance for loss of accounts receivable is measured by lifetime expected credit loss, the process of measurement must appropriately divide accounts receivables into groups, determine and analyze the use of relevant assumptions in the process of measurement, including appropriate account aging intervals and the account aging loss rate for each interval, that reflected the measurement of the expected credit loss involving judgment, analysis and estimates, and the result of measurement affect the net amount of accounts receivables, we determined this as a key audit matter.

Our audit procedures included (without limitation to) evaluating and testing the internal control established by the management to evaluate the impairment loss on accounts receivable; evaluating the adequacy of the policy to provide allowance for loss; analyzing the adequacy of grouping of accounts receivable; testing the provision matrix adopted by Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries, including evaluating whether the determination of account aging internals of each group is reasonable, and conducting the random check on original documents to check the accuracy of basic information, and also conducting the random check on the collections of accounts receivables during the subsequent period to evaluate the collectability of the accounts.

We also assessed the adequacy of disclosures of accounts receivables referred to in Notes V, VI and XII to the consolidated financial statements.

### Valuation on slow-moving inventories

As of December 31, 2024, the carrying amount of net inventories of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries amounted to NT\$1,815,337 thousand, approximately 24% of total consolidated assets, which is significant to the consolidated financial statements. In consideration of the multiple raw materials and supplies to be purchased to meet the need for production process and customers' requirement for specifications, and said amount of provision of slow-moving inventories involving the significant judgment of the management of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries, we determined the estimation of allowance for slow-moving inventories as a key audit matter.

Our audit procedures included (without limitation to) evaluating and testing the internal control established by the management for valuation on slow-moving inventories; evaluating the adequacy of the policy to provide allowance for slow-moving inventories; conducting the random check on accuracy of the inventory aging, analyzing changes in the inventory aging and evaluating the inventories for which allowance for slow-moving inventory loss shall be provided separately; and re-calculating the allowance for inventory price decline to confirm the compliance with the Company's accounting policy.

We also assessed the adequacy of disclosures of inventories referred to in Notes V and VI to the consolidated financial statements.

# Responsibilities of Management Level and Those Charged with Governance for the Consolidated Financial Statements

The management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the IFRS, IAS, IFRIC, and SIC endorsed and issued into effect by the Financial Supervisory Commission of the R.O.C., and for necessary internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the management is also responsible for assessing the ability of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the management either intends to liquidate Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the Audit Committee, are responsible for overseeing the financial reporting process of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries.

# Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. The term "reasonable assurance" refers to a high level of assurance. Nevertheless, the audit performed according to auditing standards cannot guarantee the discovery of material misstatements in the consolidated financial statements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

As part of an audit in accordance with auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 7.Identify and assess the risk of material misstatement of the consolidated financial statements due to fraud or error, design and adopt appropriate countermeasures for the risks assessed, and obtain sufficient and appropriate audit evidence in order to be used as the basis for the opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 8.Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries.
- 9.Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management level.
- 10. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries to continue as a going concern. In case where we consider that such events or circumstances have a material uncertainty, then relevant

disclosure of the consolidated financial statements are required to be provided in our audit report to allow users of consolidated financial statements to be aware of such events or circumstances, or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries to cease to continue as a going concern.

- 11.Evaluate the overall presentation, structure and content of the consolidated financial statements, including relevant notes, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 12.Obtain sufficient and appropriate audit evidence for the financial information of individual entities of the Group and provide opinion on the consolidated financial statements. We handle the guidance, supervision and execution of the audit on the Group and are responsible for preparing the opinion for the Group.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence under the Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and to communicate with them all relationships and other matters that may reasonably be considered affecting our independence, and where applicable, other matters (including related safeguards).

From the matters communicated with the governance unit, we have determined key audit matters of 2024 consolidated financial statements of Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **Others**

Fu Chun Shin Machinery Manufacture Co., Ltd. and its subsidiaries has prepared the parent company only financial statements for 2024 and 2023, to which we have also issued an independent auditor's report with unqualified opinion along with the section on other matters and provided for reference.

EY Taiwan

The financial report is disclosed to the public upon approval of the competent authority.

Audit and Jin-Guan-Zheng-Shen-Zi No.

Certification No.: 1010045851

Jin-Guan-Zheng-Shen-Zi No.

1010045851

Mink Hu

Certified Public Accountant:

Lee Fang-Wen

March 11, 2025

# FU CHUN SHIN MACHINERY MANUFACTURE CO., LTD. and its Subsidiaries Consolidated Balance Sheet

December 31, 2024 and 2023

Unit: NT\$ Thousand

	Assets		December 31,	December 31,	ecember 31, 2023	
Code	Accounting titles	Notes	Amount	%	Amount	%
	Current assets					
1100	Cash and cash equivalents	IV/VI.1	\$676,230	9	\$489,397	7
1110	Financial assets at FVTPL - Current	IV/VI.2	99,475	1	269,800	3
1140	Contract assets - Current	VI.14, 15	27,647	-	53,902	1
1150	Net notes receivable	IV/VI.4, 15	373,236	5	498,089	7
1170	Net accounts receivable	IV/VI.5, 15	1,444,374	19	1,083,705	15
130x	Inventories	IV/VI.6	1,815,337	24	1,589,608	22
1470	Other current assets	VIII	221,797	3	260,111	3
11xx	Total current assets		4,658,096	61	4,244,612	58
	Non-current assets					
1510	Financial assets at FVTPL - Non-current	IV/VI.2	65,164	1	56,041	1
1517	Financial assets at FVOCI - Non-current	IV/VI.3	66,109	1	57,392	1
1550	Investment accounted for using the equity method	4.	3,574	-	7,349	-
1600	Property, plant and equipment	IV/VI.7/VIII	2,196,801	28	2,151,039	30
1755	Right-of-use assets	IV/VI.16/VIII	146,066	2	145,744	2
1760	Net investment property	IV/VI.8/VIII	321,266	4	327,735	4
1780	Intangible assets	4.	79,744	1	71,419	1
1840	Deferred tax income assets	IV/VI.20	66,686	1	105,722	1
1900	Other non-current assets – Others	VI.4 & 5/VIII	106,598	1	117,503	2
15xx	Total non-current assets		3,052,008	39	3,039,944	42
1xxx	Total assets		\$7,710,104	100	\$7,284,556	100

(Please refer to the notes to the consolidated financial statements.)

Consolidated Balance Sheet (Cont'd)
December 31, 2024 and 2023

Unit: NT\$ Thousand

	Liabilities and Equity			December 31, 2024		December 31, 2023	
Code	Accounting titles	Notes	Amount	%	Amount	%	
	Current liabilities						
2100	Short-term borrowings	IV/VI.9	\$311,885	4	\$322,182	4	
2130	Contract liability	IV/VI.14	271,712	4	192,454	3	
2150	Notes payable	4.	309,693	4	144,765	2	
2170	Accounts payable	4.	998,860	13	1,015,864	14	
2200	Other payables	4.	379,638	5	360,176	5	
2230	Current tax liabilities	4.	14,817	-	5,330	-	
2280	Lease liabilities – Current	IV/VI.16	1,402	-	1,301	-	
2321	Corporate bonds maturing or subject to put option within one year or one operating cycle		710,398	9	-	-	
2322	Long-term borrowings – current portion	IV/VI.11	146,956	2	60,543	1	
2399	Other current liabilities – Others		14,683	-	13,990	-	
21xx	Total current liabilities		3,160,044	41	2,116,605	29	
	Non-current liabilities						
2530	Bonds payable	IV/VI.10	-	-	844,198	12	
2540	Long-term borrowings	IV/VI.11	1,334,531	18	1,337,707	18	
2570	Deferred income tax liabilities	IV/VI.20	533,460	7	538,769	7	
2580	Lease liabilities – Non-current	IV/VI.16	22,229	-	22,834	-	
2640	Net defined benefit liabilities - Non-current	IV/VI.12	28,319	=	31,703	1	
2645	Deposits received		11,685	-	11,318	-	
25xx	Total non-current liabilities		1,930,224	25	2,786,529	38	
2xxx	Total Liabilities		5,090,268	66	4,903,134	67	
31xx	Equity attributable to owners of the company						
3100	Share capital	VI.13					
3110	Common share capital		1,654,778	21	1,569,860	22	
3130	Bond conversion entitlement certificates		1,623	-	-	-	
3200	Capital surplus	VI.13	93,513	1	42,520	1	
3300	Retained earnings		,		,		
3310	Legal reserve	VI.13	168,118	2	166,042	2	
3320	Special reserve	VI.13	188,685	2	188,685	3	
3350	Unappropriated earnings	VI.13	438,734	7	399,697	5	
	Total retained earnings		795,537	11	754,424	10	
3400	Other equities	4.	(72,913)	(1)	(149,361)	(2)	
3500	Treasury stocks	IV/VI.13	(29,720)	-	-	-	
36xx	Non-controlling interests	VI.13	177,018	2	163,979	2	
3xxx	Total equity		2,619,836	34	2,381,422	33	
	Total liabilities and equities		\$7,710,104	100	\$7,284,556	100	
			7,,,10,101		÷1,20.,000		

(Please refer to the notes to the consolidated financial statements.)

Consolidated Statements of Comprehensive Income For the years ended December 31, 2024 and 2023

Unit: NT\$ Thousand

					Unit: N1\$1	nousand
Code	A 4:41	N-4-	2024		2023	
Code	Accounting titles	Note	Amount	%	Amount	%
4000	Operating revenue	IV/VI.14	\$4,529,411	100	\$3,861,005	100
5000	Operating cost	IV/VI.6, 17/VII	(3,369,271)	(74)	(2,848,137)	(74)
2000	Sperialing cost	1111110, 171111	(0,00),2/1)	(, .)	(2,0:0,107)	
5900	Grass profit		1,160,140	26	1 012 969	26
3900	Gross profit		1,100,140	26	1,012,868	26
6000	Operating expenses	VI.16, 17/VII			/== / / / / /	
6100	Selling expenses		(605,534)	(13)	(591,469)	(15)
6200	Administrative expenses		(294,655)	(7)	(244,981)	(6)
6300	Research and development expenses		(119,650)	(3)	(102,949)	(3)
6450	Expected credit impairment losses	VI.15	(19,728)	-	(35,250)	(1)
						,
	Total operating expenses		(1,039,567)	(23)	(974,649)	(25)
	1 5 1					
6900	Operating income		120,573	3	38,219	1
0,00	operating meome		120,575		30,219	
7000	Non-operating income and expense	IV/VI.18				
	Other income	1 V / V 1.10	102 (76	2	100.015	2
7010			102,676	2	100,815	3
7020	Other gains or losses		(13,536)	-	(17,614)	-
7050	Financial costs		(73,754)	(2)	(57,660)	(2)
7060	Share of profit or loss from associates and joint ven	tures accounted for	ι (3,775)		(5,937)	
	Total non-operating incomes and expenses		11,611	-	19,604	1
7900	Net income before tax		132,184	3	57,823	2
7950	Income taxexpenses	IV/VI.20	(60,079)	(1)	(34,500)	(1)
,,,,,,		17771120	(00,07)		(8.,800)	
8200	Current period net profit		72,105	2	23,323	1
8200	Current period net profit		72,103		23,323	1
0200		17/7/1 10 20				
8300	Other comprehensive income	IV/VI.19, 20				
8310	Items not reclassified subsequently to profit or loss					
8311	Remeasurement of defined benefit programs		1,230	-	201	-
	Unrealized valuation gains or losses on equity					
8316	investments measured at fair value through other		8,188	-	-	-
	comprehensive income					
8349	Income taxes related to the items not re-classified		(246)	-	(40)	-
8360	Items that may be reclassified subsequently to profit	t or loss				
8361	Exchange differences on translation of the finance	ial statements of for	e 91,256	2	(52,720)	(1)
8399	Income tax relating to items that may be reclassifi			_	9,624	-
			1			
	Other comprehensive income of the current year (net a	l amount after-tax)	83,364	2	(42,935)	(1)
	other comprehensive meanic of the current year (net c				(12,755)	
8500	Total community and its in come in the assument manied		¢155.460	4	\$(10,612)	
8300	Total comprehensive income in the current period		\$155,469	4	\$(19,612)	
0.600	N					
8600	Net profit (loss) attributed to:					
8610	Owners of the Company		\$78,765		\$20,597	
8620	Non-controlling interests		(6,660)		2,726	
			\$72,105		\$23,323	
8700	Total comprehensive income attributable to:					
8710	Owners of the Company		\$156,197		\$(17,742)	
8720	Non-controlling interests		(728)		(1,870)	
			\$155,469		\$(19,612)	
	Earnings per share(NT\$)	VI.21	Ψ100,100		Ψ(17,012)	
9750	Basic earnings per share	V 1.2.1	\$0.50		\$0.13	
			\$0.50			
9850	Diluted earnings per share		\$0.46		\$0.13	
		I				

(Please refer to the notes to the consolidated financial statements)

### Consolidated Statement of Changes in Equity

For the years ended December 31, 2024 and 2023

Unit: NT\$ Thousand

	Equity attributable to owners of the company							iit: N15 Thousand					
			I			Retained earnings	to owners of the co		ms of equity				
	Items	Common share capital	Bond conversion entitlement certificates	Capital surplus	Legal reserve	Special reserve	Unappropriate d earnings	Exchange differences on translation of the financial statements of	Unrealized  valuation gains  (losses) on  financial assets  measured at fair	Treasury stocks	Total	Non- controlling interests	Total Equity
Code		3110	3130	3200	3310	3320	3350	3410	3420	3500	31XX	36XX	3XXX
A1	Balance as of January 1, 2023	\$1,524,079	\$57	\$42,520	\$149,928	\$188,685	\$486,501	\$(110,861)	\$ -	\$ -	\$2,280,909	\$171,404	\$2,452,313
	Earnings appropriation and distribut	ion for 2022											
B1	Provision of legal reserve	-	-	-	16,114	-	(16,114)	-	-	-	-	-	-
B5	Cash dividend from ordinary shar	е -	-	-	-	-	(45,724)	-	-	-	(45,724)	-	(45,724)
В9	Stock dividend from ordinary sha	r 45,724	-	-	-	-	(45,724)	-	-	-	-	÷	-
D1	Net profit in 2023	-	-	-	-	-	20,597	-	-	-	20,597	2,726	23,323
D3	Other comprehensive income in 202	_	-	-	-	-	161	(38,500)	-	-	(38,339)	(4,596)	(42,935)
D5	Total comprehensive income in the		-	_		-	20,758	(38,500)	-		(17,742)	(1,870)	(19,612)
13	Conversion of bond conversion entit	tl 57	(57)	-	-	-	-	-	-	-	-	-	-
O1	Increase/decrease in non-controlling		-	-			-				-	(5,555)	(5,555)
Z1	Balance as of December 31, 2023	\$1,569,860	<u> </u>	\$42,520	\$166,042	\$188,685	\$399,697	\$(149,361)	<u> </u>	<u> </u>	\$2,217,443	\$163,979	\$2,381,422
A1	Balance as of January 1, 2024	\$1,569,860	\$ -	\$42,520	\$166,042	\$188,685	\$399,697	\$(149,361)	\$ -	\$ -	\$2,217,443	\$163,979	\$2,381,422
	Earnings appropriation and distribut	ion for 2023											
B1	Provision of legal reserve	-	-	-	2,076	-	(2,076)	-	-	-	-	-	-
В5	Cash dividend from ordinary shar	е -	-	-	-	-	(23,548)	-	-	-	(23,548)	-	(23,548)
D1	Net profit (loss) in 2024	-	-	-	-	-	78,765	-	-	-	78,765	(6,660)	72,105
D3	Other comprehensive income in 202						984	68,260	8,188		77,432	5,932	83,364
D5	Total comprehensive income in the						79,749	68,260	8,188		156,197	(728)	155,469
I1	Conversion of convertible corporate		86,541	55,667	-	-	-	-	-	-	142,208	-	142,208
13	Conversion of bond conversion entit	84,918	(84,918)	-	-	-	-	-	-	-	-	-	-
L1	Repurchase of treasury shares	-	-	-	-	-	-	-	-	(49,969)	(49,969)	-	(49,969)
M7	Change in ownership interests in sub	-	-	(4,674)	-	-	(14,796)	-	-	-	(19,470)	13,767	(5,703)
T1	Other - Transfer of treasury stock		-				(292)	<u> </u>		20,249	19,957		19,957
Z1	Balance as of December 31, 2024	\$1,654,778	\$1,623	\$93,513	\$168,118	\$188,685	\$438,734	\$(81,101)	\$8,188	\$(29,720)	\$2,442,818	\$177,018	\$2,619,836

(Please refer to the notes to the consolidated financial statements)

### Consolidated Statements of Cash Flows

For the years ended December 31, 2024 and 2023

Unit: NT\$ Thousand

Code   Items								. IN 1 \$ 1 Housailu
AAAA	Code	Items	2024	2023	Code	Items	2024	2023
A0000			Amount	Amount			Amount	Amount
A20000   Adjustment items:   B00020   Disposal of financial assets at FVTPL   901,032   1,150,535						,		
A2010   Depreciation expenses items:     B02700   Acquisition of property, plant and equipment   12,105   6,884   A20200   Acquisition expenses   11,976   10,411   804500   Disposal of property, plant and equipment   12,105   6,884   A20200   Expected credit impairment losses   19,728   35,250   805400   Acquisition of inangible assets   (19,808)   (13,024)   (13,024)   (13,027)			\$132,184	\$57,823				
A20100   Depresiation expenses   153,038   125,487   B02800   Disposal of property, plant and equipment   12,105   6,384   A20200   Amortization expenses   11,976   10,411   B04500   Acquisition of intangible assets   (19,808)   (13,024)   A20400   Net (gain) on financial assets at FVTPL   (12,434)   (13,087)   BBBB   Net cash inflow (outflow) from investing activities   17,583   (27,413)   A20400   Interest expenses   (28,504)   (30,735)   CCCC   A21200   Interest expenses   (10,100)   (10,100)   (247)   (200100   10,100)   A22200   Share of losses on affiliates and joint ventures accounted for u   3,775   5,937   (20020)   A22500   Disposal of property, plant and equipment (gains) losses   (528)   3,319   (201600   20,241)   A22500   Disposal of property, plant and equipment (gains) losses   (528)   3,319   (201600   20,241)   A231125   Decrease (increase) in contract assets   (26,255)   (51,614)   (203100   20,241)   A31125   Decrease (increase) in notes receivable   124,402   (89,407)   (204200   Acquarrent plants   (20,254)   (20,241)   A31120   Decrease (increase) in contract assets   (190,548)   (179,212)   (204000   Acquarrent plants   (20,254)   (20,241)   A31220   (Increase) decrease in inventories   (190,548)   (179,212)   (204000   Acquarrent plants   (20,254)   (20,241)   (20,241)   A31220   (Increase) decrease in other non-current assets   (20,454)   (20,440)							·	
A20200   Amortization expenses   11,976   10,411   B04500   Acquisition of intangible assets   (19,808)   (13,024)								
A20300   Expected credit impairment losses   19,728   35,250   B05400   Acquisition of investment property   (886)   (187)	A20100	Depreciation expense	153,038	125,487	B02800		12,105	6,384
A20400   Net (gain) on financial assets at FVTPL   (12,454)   (13,087)   BBBB   Net cash inflow (outflow) from investing activities   17,583   (527,413)	A20200	*	11,976		B04500	•	(19,808)	(13,024)
A21900   Interest expenses	A20300	Expected credit impairment losses	19,728		B05400	Acquisition of investment property	(886)	(187)
A21200	A20400	Net (gain) on financial assets at FVTPL	(12,454)	(13,087)	BBBB	Net cash inflow (outflow) from investing activities	17,583	(527,413)
A21300   Dividend income   Cloth   C	A20900	Interest expenses	73,754	57,660				
A22300   Share of losses on affiliates and joint ventures accounted for u 3,775   5,937   C00200   Decrease in short-term borrowings   (332,420)   (930,251)	A21200	Interest revenue	(28,504)	(30,735)	CCCC	Cash flows from financing activities:		
A22500   Disposal of property, plant and equipment (gains) losses   (528)   3,319   C01600   Proceeds from long-term borrowings   499,228   621,393   A23700   Loss on non-financial asset impairment   14,899   - C01700   Repayments of long-term borrowings   (435,593)   (237,076)   A30000   Changes in operating assets/ liabilities related to operating activities:   C03000   Increase in increase in contract assets   26,255   (51,614)   C03100   Guarantee deposits received (decrease)   - C1,073   A31130   Decrease (increase) in notes receivable   124,402   (89,407)   C04020   Repayment of principal portion of lease   (1,340)   (1,269)   A31150   Decrease (increase) in accounts receivable   (333,882)   122,763   C04500   Allocation of cash dividends   (23,548)   (45,724)   A31240   Decrease (increase) in other current assets   (190,548)   (179,212)   C04900   Cost of repurchase of treasury shares   (49,969)   - A31940   Decrease (increase) in other non-current assets   (9,449)   61,362   C05800   Decrease in non-controlling interests   (5,703)   (5,555)   A32125   Increase (decrease) in notes payable   164,928   (101,700)   A32180   Increase (decrease) in contract liability   79,258   2,863   CCCC   Net cash inflow (outflow) from financing activities   (13,509)   61,581   A32230   Increase (decrease) in other accounts payable   164,928   (101,700)   A32180   Increase (decrease) in other accounts payable   20,012   (28,267)   A32240   (Decrease) in other accounts payable   (2,154)   (7,264)	A21300	Dividend income	(101)	(247)	C00100	· ·	315,512	661,136
A23700   Loss on non-financial asset impairment   14,899   -   C01700   Repayments of long-term borrowings   (435,593)   (237,076)	A22300	Share of losses on affiliates and joint ventures accounted for	u 3,775	5,937	C00200	Decrease in short-term borrowings	(332,420)	(930,251)
A30000   Changes in operating assets/ liabilities related to operating activities:   C03000   Increase in deposits received   367	A22500	Disposal of property, plant and equipment (gains) losses	(528)	3,319	C01600	Proceeds from long-term borrowings	499,228	621,393
A31125   Decrease (increase) in contract assets   26,255   (51,614)   C03100   Guarantee deposits received (decrease)   - (1,073)     A31130   Decrease (increase) in notes receivable   124,402   (89,407)   C04020   Repayment of principal portion of lease   (1,340)   (1,269)     A31150   Decrease (increase) in accounts receivable   (333,882)   122,763   C04500   Allocation of cash dividends   (23,548)   (45,724)     A31200   (Increase) in inventories   (190,548)   (179,212)   C04900   Cost of repurchase of treasury shares   (49,969)   - (49,969	A23700	Loss on non-financial asset impairment	14,899	-	C01700	Repayments of long-term borrowings	(435,593)	(237,076)
A31130   Decrease (increase) in notes receivable   124,402   (89,407)   C04020   Repayment of principal portion of lease   (1,340)   (1,269)     A31150   Decrease (increase) in accounts receivable   (333,882)   122,763   C04500   Allocation of cash dividends   (23,548)   (45,724)     A31200   (Increase) in inventories   (190,548)   (179,212)   C04900   Cost of repurchase of treasury shares   (49,969)	A30000	Changes in operating assets/ liabilities related to operating activity	ities:		C03000	Increase in deposits received	367	-
A31150   Decrease (increase) in accounts receivable (190,548)   122,763   C04500   Allocation of cash dividends (23,548)   (45,724)   A31200   (Increase) in inventories (190,548)   (179,212)   C04900   Cost of repurchase of treasury shares (49,969)	A31125	Decrease (increase) in contract assets	26,255	(51,614)	C03100	Guarantee deposits received ( decrease )	-	(1,073)
A31200   (Increase) in inventories   (190,548)   (179,212)   C04900   Cost of repurchase of treasury shares   (49,969)   - A31240   Decrease(increase) in other current assets   42,050   (54,994)   C05100   Employee repurchase of treasury shares   19,957   - A31990   (Increase) decrease in other non-current assets   (9,449)   61,362   C05800   Decrease in non-controlling interests   (5,703)   (5,555)   Comparison of treasury shares   (13,509)   (	A31130	Decrease (increase) in notes receivable	124,402	(89,407)	C04020	Repayment of principal portion of lease	(1,340)	(1,269)
A31240   Decrease (increase) in other current assets   42,050   (54,994)   C05100   Employee repurchase of treasury shares   19,957   - A31990   (Increase) decrease in other non-current assets   (9,449)   61,362   C05800   Decrease in non-controlling interests   (5,703)   (5,555)     A32125   Increase in contract liability   79,258   2,863   CCCC   Net cash inflow (outflow) from financing activities   (13,509)   61,581     A32130   Increase (decrease) in notes payable   164,928   (101,700)   (10,642)   396,729   DDDD   Effect of exchange rate changes on cash and cash equivalent   (12,483)   (4,124)     A32180   Increase (decrease) in other accounts payable   20,012   (28,267)   (28,267)   (28,267)   (10,642)   (28,267)   (28,	A31150	Decrease (increase) in accounts receivable	(333,882)	122,763	C04500	Allocation of cash dividends	(23,548)	(45,724)
A31990   (Increase) decrease in other non-current assets   (9,449)   61,362   C05800   Decrease in non-controlling interests   (5,703)   (5,555)     A32125   Increase in contract liability   79,258   2,863   CCC   Net cash inflow (outflow) from financing activities   (13,509)   61,581     A32130   Increase (decrease) in notes payable   164,928   (101,700)	A31200	(Increase) in inventories	(190,548)	(179,212)	C04900	Cost of repurchase of treasury shares	(49,969)	-
A32125   Increase in contract liability   79,258   2,863   CCCC   Net cash inflow (outflow) from financing activities   (13,509)   61,581	A31240	Decrease(increase) in other current assets	42,050	(54,994)	C05100	Employee repurchase of treasury shares	19,957	-
A32130   Increase (decrease) in notes payable   164,928   (101,700)   A32150   (Decrease) increase in accounts receivable   (17,642)   396,729   DDDD   Effect of exchange rate changes on cash and cash equivalen   (12,483)   (4,124)   (4,124)   (4,124)   (1,124)	A31990	(Increase) decrease in other non-current assets	(9,449)	61,362	C05800	Decrease in non-controlling interests	(5,703)	(5,555)
A32150   (Decrease) in crease in accounts receivable   (17,642)   396,729   DDDD   Effect of exchange rate changes on cash and cash equivalen   (12,483)   (4,124)	A32125	Increase in contract liability	79,258	2,863	CCCC	Net cash inflow (outflow) from financing activities	(13,509)	61,581
A32180   Increase (decrease) in other accounts payable   20,012   (28,267)   (28,267)     (28,267)     (28,267)     (28,267)     (28,267)     (28,267)   (28,267)     (28,267)     (28,267)     (28,267)     (28,267)     (28,267)     (28,267)     (28,267)     (28,267)     (28,267)   (28,	A32130	Increase (decrease) in notes payable	164,928	(101,700)				
A32230   Increase of other current liabilities   693   8,727   EEEE   Increase (decrease) in cash and cash equivalents for the current liabilities   (2,154)   (7,264)   (2,154)   (7,264)   (2,15	A32150	(Decrease) increase in accounts receivable	(17,642)	396,729	DDDD	Effect of exchange rate changes on cash and cash equivalen	(12,483)	(4,124)
A32240   (Decrease) in net defined benefit liabilities   (2,154)   (7,264)   E00100   Cash and cash equivalents at the beginning of the year   489,397   696,349	A32180	Increase (decrease) in other accounts payable	20,012	(28,267)				
A33000   Cash inflow from operating activities   271,690   331,804   28,504   30,735   A33200   Dividends received   101   247   A33300   Interest paid   (66,439)   (47,192)   A33500   Income tax paid   (38,614)   (52,590)     (52,590)     (28h and cash equivalents at the end of the year   \$676,230   \$489,397   \$489	A32230	Increase of other current liabilities	693	8,727	EEEE	Increase (decrease) in cash and cash equivalents for the curr	186,833	(206,952)
A33100     Interest received     28,504     30,735       A33200     Dividends received     101     247       A33300     Interest paid     (66,439)     (47,192)       A33500     Income tax paid     (38,614)     (52,590)	A32240	(Decrease) in net defined benefit liabilities	(2,154)	(7,264)	E00100	Cash and cash equivalents at the beginning of the year	489,397	696,349
A33200       Dividends received       101       247         A33300       Interest paid       (66,439)       (47,192)         A33500       Income tax paid       (38,614)       (52,590)	A33000	Cash inflow from operating activities	271,690	331,804	E00200	Cash and cash equivalents at the end of the year	\$676,230	\$489,397
A33300 Interest paid (66,439) (47,192) A33500 Income tax paid (38,614) (52,590)	A33100	Interest received	28,504	30,735				
A33500 Income tax paid (38,614) (52,590)	A33200	Dividends received	101	247				
	A33300	Interest paid	(66,439)	(47,192)				
AAAA Net cash inflow from operating activities 195,242 263,004	A33500	Income tax paid	(38,614)	(52,590)				
	AAAA	Net cash inflow from operating activities	195,242	263,004				
								_

(Please refer to the notes to the consolidated financial statements)

# Cross Reference Table for Amendments to the Board of Directors Rules of Procedure

Amendments	Original Article	Explanations
X. When the meeting time	X. When the meeting time	1. To avoid
arrives and less than	arrives and less than	disputes arising
half of the directors are	half of the directors are	from uncertainty
present, the chairperson	present, the chairperson	over extended
may announce a	may announce a	board meeting
postponement of the	postponement of the	times, it is
meeting <u>on the same</u>	meeting, with a limit of	expressly
day, with a limit of two	two postponements. If	stipulated that
postponements. If the	the quorum is still not	when the
quorum is still not met	met after two	quorum is not
after two postponements,	postponements, the chair	met, the
the chair may re-	may re-convene the	chairperson may
convene the meeting	meeting following the	postpone the
following the procedures	procedures provided in	meeting,
provided in Article 3,	Article 3, paragraph 2.	provided that
paragraph 2.	The term "all board	such
The term "all board	directors " as used in the	postponement
directors " as used in the	preceding paragraph and	shall be limited
preceding paragraph and	in Article 18, paragraph	to the same day.
in Article 18, paragraph	2, subparagraph 2 shall	2. Paragraph 2
2, subparagraph 2 shall	be calculated as the	remains
be calculated as the	number of directors then	unchanged.
number of directors then in office.	in office.	
in onice.		
XII. Proposals discussed	XII. Proposals discussed	1. Paragraphs 1 to
by the Board of	by the Board of	3 remain
Directors should, in	Directors should, in	unchanged.
principle, proceed	principle, proceed	2. In consideration
according to the	according to the	of practical
agenda outlined in the	agenda outlined in the	needs, to avoid
meeting notice.	meeting notice.	disrupting the
However, the order	However, the order	operation of the
may be changed with	may be changed with	Board of
the approval of a	the approval of a	Directors when
majority of directors	majority of directors	the chairperson
present at the	present at the	is unable to
meeting.	meeting.	chair the
The meeting chair may	The meeting chair may	meeting or fails
not declare the	not declare the	to declare the
meeting closed	meeting closed	meeting
without the approval	without the approval	adjourned as
of a majority of	of a majority of	required during
directors present at	directors present at	the proceedings,
the meeting.	the meeting.	a new provision
If at any time during the proceedings of a	If at any time during	is added to stipulate that the
	the proceedings of a	

Amendments	Original Article	Explanations
board of directors	board of directors	selection of the
meeting the directors	meeting the directors	acting chair shall
sitting at the meeting	sitting at the meeting	follow mutatis
are not more than half	are not more than half	mutandis the
of the directors	of the directors	provisions of
present at the	present at the	Article 7,
meeting, then upon	meeting, then upon	Paragraph 3. In
motion by the	motion by the	such cases, the
directors sitting at the	directors sitting at the	vice chairperson
meeting, the chair	meeting, the chair	shall act on
shall declare a	shall declare a	behalf of the
suspension of the	suspension of the	chairperson. If
meeting, in which	meeting, in which	there is no vice
case paragraph 1 of	1	
the article 10 shall	case paragraph 1 of the article 10 shall	chairperson, or if the vice
apply mutatis mutandis.	apply mutatis mutandis.	chairperson is also on leave or
	During the	otherwise
During the	,	unable to
proceedings of a board meeting, the	proceedings of a board meeting, the	exercise their
_	_	duties, the
chairperson may, at their discretion,	chairperson may, at their discretion,	chairperson
announce a recess or	announce a recess or	•
initiate consultation.	initiate consultation.	shall designate one managing
During the	initiate consultation.	director to act on
proceedings of a		their behalf; if no
board meeting, if the		managing
chair is unable to		directors have
chair the meeting or		been
fails to declare the		established, one
meeting closed as		director shall be
provided in paragraph		designated
2, the provisions of		instead. If the
Article 7, paragraph 3		chairperson
shall apply <i>mutatis</i>		does not
mutandis to the		designate an
selection of the deputy		acting chair, one
to act in place thereof.		shall be elected
<u> </u>		from among the
		managing
		directors or
		directors
		present.
XXI.This regulation were enacted	XXI.This regulation were enacted	•
on September 08, 2003.	on September 08, 2003.	
1st amendments hereto were	1st amendments hereto were	
made on December 27, 2006.	made on December 27, 2006.	
2nd amendments hereto were	2nd amendments hereto were	
made on June 17, 2010.	made on June 17, 2010.	
3rd amendments hereto were	3rd amendments hereto were	
made on December 21, 2012.	made on December 21, 2012.	
4th amendments hereto were	4th amendments hereto were	

Amendments	Original Article	Explanations
made on November 10, 2017. 5th amendments hereto were made on March 16, 2022. 6th amendments hereto were	made on November 10, 2017. 5th amendments hereto were made on March 16, 2022.	2,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
made on August 9, 2024.		

# [Attachment 8]

# Name List of Director Candidates

		manio <b>L</b> iot oi	Director Gar	- a - a - a - a - a - a - a - a - a - a	
No.	Name	Education Background	Experience	Representing Government or Legal Entity	Category of Nominee
1	WANG, PO- HSUN	Ph.D.degree from National Kaohsiung University of Science and Technology	President, FCS Group		Director
2	WANG, PO-LI	National Tainan Industrial High School	Vice President, FCS Group	Fong Wei Investment Co., Ltd.	Director
3		Master's Degree in Business Administration, National Chung Hsing University	Chairman, Ningbo FCS		Director
4	WANG, CHUN- HSIEN	Master's Degree in Mechanical Engineering, National Sun Yat-sen University	CEO, FCS Group		Director
5	,	Graduate Institute of Physics, National Sun Yat-sen University	Regional Manager, FCS Taiwan		Director
6	CHANG , SU- JING	National Tainan Commercial Vocational Senior High School	Supervisor, FCS		Director
7	CHEN, FEI-JU	Nan Ying Vocational High School	Supervisor, FCS		Director
8	HUANG , CHUNG -HUI		Managing Partner, Diwan CPAs (predecessor of Ernst & Young Taiwan)		Independent Director
9	LIN CHIH- MAO	M.S. in Materials Science and Engineering, National Tsing Hua University			Independent Director
10	HSU, YA-FEN	LL.B., Soochow University	Attorney, Yun An Law Firm		Independent Director
11	SU LING- SUNG	B.B.A. in Applied Business, National Taichung University of Science and Technology	Director, All Time Ltd.		Independent Director

# Cross Reference Table for Amendments to the Articles of Incorporation

Amendments	Original Article	Explanations
XXXI.	XXXI.	To align with legal
The Company shall distribute no	The Company shall distribute no	revisions
less than 3% of the annual	less than 3% of the annual	
profit, if any, as the	profit, if any, as the	
remuneration to employees. Of	remuneration to employees, and	
the aforementioned	no more than 3% of the annual	
remuneration to employees, no	profit as the remuneration to	
less than 30% shall be allocated	directors, provided that profits	
to grassroots employees. The	must first be taken to offset	
Company shall also distribute	against cumulative losses, if	
no more than 3% of the annual	any.	
profit as the remuneration to	The annual profit mentioned in	
directors, provided that profits	the preceding paragraph refers	
must first be taken to offset	to the income before tax before	
against cumulative losses, if	the remuneration to employees,	
any.	directors are deducted for the	
The annual profit mentioned in	year.	
the preceding paragraph refers	Receivers of the remuneration	
to the income before tax before	to employees paid in the form of	
the remuneration to employees,	stock or in cash shall include	
directors are deducted for the	employees of the Company's	
year.	associates who meet certain	
Receivers of the remuneration	conditions.	
to employees paid in the form of		
stock or in cash shall include		
employees of the Company's		
associates who meet certain		
conditions.		
XXXI-1	XXXI-1	Amended to allow
If the Company records	If the Company records	cash dividends to
earnings from the account	earnings from the account	be distributed upon
during the interim period, it shall	during the interim period, it shall	board resolution
estimate and retain taxes	estimate and retain taxes	and reported to the
payable, compensation for	payable, compensation for	shareholders'
accumulated losses, estimate	accumulated losses, estimate	meeting.

**Amendments** Original Article **Explanations** and retain remuneration of and retain remuneration of employees and remuneration of employees and remuneration of Directors, and then, appropriate Directors, and then, appropriate 10% as the legal reserve; 10% as the legal reserve; however, this shall not apply however, this shall not apply when the legal reserve has when the legal reserve has reached the paid-in capital of reached the paid-in capital of the Company; subsequently, the the Company; subsequently, the Company shall appropriate or Company shall appropriate or reverse special reserve reverse special reserve according to the requirements of according to the requirements of laws and regulations. If there laws and regulations. If there are still earnings, after adding are still earnings, after adding the balance to the undistributed the balance to the undistributed earnings from prior years, the earnings from prior years, the Board shall prepare the Board shall prepare the distribution proposal; if the distribution proposal; if the proposal adopts a distribution by proposal adopts a distribution by way of the issuance of new way of the issuance of new shares, it shall be proposed to shares, it shall be proposed to the shareholders' meeting for the shareholders' meeting for resolution before the resolution before the distribution; if the proposal distribution; if the proposal adopts the distribution in cash, it adopts the distribution in cash, it shall be resolved by the Board shall be resolved by the Board and reported to the and reported to the shareholders' meeting. shareholders' meeting. If the Company has surplus If the Company has surplus earnings in the annual final earnings in the annual final settlement, it shall first legally settlement, it shall first legally pay all taxes and dues and pay all taxes and dues and cover the losses in the previous cover the losses in the previous years, and then set aside ten years, and then set aside ten percent (10%) of the surplus percent (10%) of the surplus earnings as legal reserve, earnings as legal reserve, unless the amount of such legal unless the amount of such legal reserve reaches the Company's reserve reaches the Company's total paid-in capital. total paid-in capital. Additionally, the special Additionally, the special

Amendments	Original Article	Explanations
reserves set aside or reversed	reserves set aside or reversed	
in accordance with applicable	in accordance with applicable	
laws or the competent	laws or the competent	
authority's requirements shall be	authority's requirements shall be	
stated as the current earnings	stated as the current earnings	
which, together with the	which, together with the	
undistributed earnings at the	undistributed earnings at the	
beginning of the period, shall be	beginning of the period, shall be	
regarded as the distributable	regarded as the distributable	
earnings, and the Board of	earnings, and the Board of	
Directors shall draft a proposal	Directors shall draft a proposal	
for distribution of the same and	for distribution of the same and	
then submit the proposal to a	then submit the proposal to a	
shareholders' meeting for	shareholders' meeting for	
resolution.	resolution.	
Pursuant to Article 240,	As the Company is engaged in	
Paragraph 5 of the Company	the precision machinery	
Act, the Company authorizes	industry, the dividend policy,	
the Board of Directors, with the	including amount, category and	
attendance of more than two-	ratio of shareholder bonus, shall	
thirds of all directors and the	be prepared subject to the	
approval of a majority of the	current and future investment	
directors present, to distribute in	environment which the	
whole or in part the dividends	Company is in, the Company's	
and bonuses to be distributed,	funding needs, domestic/foreign	
or the legal reserve and capital	competition status and capital	
reserve as prescribed in Article	budget, and by taking into	
241, Paragraph 1 of the	account the shareholders'	
Company Act, in the form of	interest, balanced dividends and	
cash. Such distribution shall be	the Company's long-term	
reported to the shareholders'	financial planning. The total	
meeting.	distributable dividends shall be	
As the Company is engaged in	no more than 80% of the annual	
the precision machinery	distributable earnings, including	
industry, the dividend policy,	the cash dividends no less than	
including amount, category and	20% of the distributable	
ratio of shareholder bonus, shall	dividends.	
be prepared subject to the	Regarding the net reduction	
current and future investment	items of other equity accounted	

Amendments	Original Article	Explanations
environment which the	for and accumulated in the	•
Company is in, the Company's	preceding period and the net	
funding needs, domestic/foreign	increase in the fair value of	
competition status and capital	investment properties, the	
budget, and by taking into	Company shall appropriate	
account the shareholders'	special reserve with an	
interest, balanced dividends and	equivalent amount from the	
the Company's long-term	undistributed earnings from the	
financial planning. The total	preceding period. If the	
distributable dividends shall be	undistributed earnings are	
no more than 80% of the annual	insufficient, the amount shall be	
distributable earnings, including	appropriated from profit after tax	
the cash dividends no less than	of the period, plus items other	
20% of the distributable	than profit after tax of the period,	
dividends.	that is included in the amount of	
Regarding the net reduction	undistributed earnings for the	
items of other equity accounted	period.	
for and accumulated in the		
preceding period and the net		
increase in the fair value of		
investment properties, the		
Company shall appropriate		
special reserve with an		
equivalent amount from the		
undistributed earnings from the		
preceding period. If the		
undistributed earnings are		
insufficient, the amount shall be		
appropriated from profit after tax		
of the period, plus items other		
than profit after tax of the		
period, that is included in the		
amount of undistributed		
earnings for the period.		
XXXVIII.	XXXVIII.	Addition of the
The Articles of Incorporation	The Articles of Incorporation	expected date of
were enacted on May 24, 1991.	were enacted on May 24, 1991.	final amendment
1st amendments hereto were	1st amendments hereto were	approval by the
made on August 8, 1991.	made on August 8, 1991.	shareholders'

Amendments	Original Article	Explanations
		meeting.
24th amendments hereto were	24th amendments hereto were	
made on May 31, 2022.	made on May 31, 2022.	
25th amendments hereto were		
made on June 20, 2025.		

# Name List of Director Candidates Relieved from Non-Competition Restriction

Let Title Constitute Constitute Description		
Job Title	Candidate	•
Director	WANG, PO-HSUN	<ol> <li>Chairman, Fu Chun Shin Co., Ltd. (British Virgin Islands)</li> <li>Vice Chairman, Dongguan FCS Plastic Machinery         Manufacture Co., Ltd.</li> <li>Director, FCS (Ningbo) Machinery Manufacture Co., Ltd.</li> <li>Chairman, Shin Foong Tai Technology Co., Ltd.</li> <li>Director, FCS Nano Technology Co., Ltd.</li> <li>Chairman, FCS RG Plastic PET. Ltd.</li> <li>Chairman, PT. FCS RGP Plastic.</li> <li>Director, FCS Machinery (Thailand) Co., Ltd.</li> <li>Director, FCS Plastic Machinery (Thailand) Co., Ltd.</li> <li>Director, FCS (Ningbo) Precision Technology Co., Ltd.</li> <li>Director, FCS Machinery (India) Private Limited.</li> <li>Director, FCS Manufacturing (India) Private Limited.</li> </ol>
Director	WANG, CHUN- CHIEH	<ol> <li>Chairman and General Manager, FCS (Ningbo) Machinery Manufacture Co., Ltd.</li> <li>Director, FCS RG Plastic PET. Ltd.</li> <li>Director, PT. FCS RGP Plastic.</li> <li>Chairman, FCS (Ningbo) Precision Technology Co., Ltd.</li> <li>General Manager, Dongguan FCS Plastic Machinery Manufacture Co., Ltd.</li> </ol>
Director	WANG, CHUN- HSIEN	1.Chairman, PT. FUCHUNSHIN Technology Indonesia. 2.Director, FCS Nano Technology Co., Ltd. 3.Director, FCS RG Plastic PET. Ltd. 4.Director, PT. FCS RGP Plastic. 5.Director, FCS Machinery (Thailand) Co., Ltd. 6.Director, FCS Plastic Machinery (Thailand) Co., Ltd. 7.Director, FCS (Ningbo) Precision Technology Co., Ltd.
Director	WANG, CHUN-YU	Representative of the Corporate Director, FCS Do Brasil Ltda.
Representative of Corporate Director	WANG, PO-LI	Vice Chairman, Dongguan FCS Plastic Machinery Manufacture Co., Ltd.
Independent Director	HUANG, CHUNG- HUI	1.Independent Director, O-TA Precision Industry Co., Ltd.     2.Independent Director, Nam Liong Global Corporation, Ltd.
Independent Director	LIN, CHIH- MAO	1.Independent Director, EMpower Technology Co., Ltd.     2.Independent Director, Gigastorage Corporation.